



Division of Youth Services

Annual Report Fiscal Year 2013

Missouri Department of Social Services
DFAS Research and Data Analysis
221 West High Street
Broadway Building
Jefferson City, MO 65102

Division of Youth Services

Annual Report Fiscal Year 2013

Missouri Department of Social Services
P.O. Box 1527
221 West High Street
Jefferson City, MO 65102-1527

Missouri Department of Social Services

The Missouri Department of Social Services (DSS) was constitutionally established in 1974. It is charged with administering programs to promote, safeguard and protect the general welfare of children; to maintain and strengthen family life; and, to aid people in need as they strive to achieve their highest level of independence.

The department is organized into 4 program divisions: Children's Division, Family Support Division, MO HealthNet Division, Division of Youth Services.

The Divisions of Finance and Administrative Services and Legal Services provide department-wide support services.

Mission

To maintain or improve the quality of life for Missouri citizens

Vision

Safe, healthy and prosperous Missourians

Guiding Principles

- Results for the people of Missouri
- Excellence in customer service
- Proficiency of performance
- Integrity
- Accountability

Core Functions

- Child protection and permanency
- Youth rehabilitation
- Access to quality health care
- Maintaining and strengthening families

Division of Youth Services Mission

To enable youth to fulfill their needs in a responsible manner within the context of and with respect for the needs of the family and the community.

 *Missouri Department of*
SOCIAL SERVICES

Your Potential. Our Support.

JEREMIAH W. (JAY) NIXON, GOVERNOR • BRIAN KINKADE, ACTING DIRECTOR

DIVISION OF YOUTH SERVICES

PHYLLIS BECKER, INTERIM DIRECTOR

P.O. BOX 447 • JEFFERSON CITY, MO 65102-0447

WWW.DSS.MO.GOV • 573-751-3324 • 573-526-4494 FAX

Dear Reader:

The Division of Youth Services (DYS) is pleased to present our Annual Report for Fiscal Year 2013. Included in the report is an overview of agency operations, statistics regarding the young people and families served, and outcomes achieved during the period of July 1, 2012 to June 30, 2013.

Over the past several years, DYS has been fortunate to receive increased state and national recognition, in part due to our innovative treatment approaches, exemplary outcomes and long-term cost effectiveness.

Education continues to be a highlight in Fiscal Year 2013 with 44% of DYS seventeen year-olds achieving secondary completion in the form of a high school diploma or GED. We are proud that our school completion rate exceeds the national average and we remain committed to achieving the agency goal of 50%.

We extend our appreciation to the Governor, Missouri Legislature, Department of Social Services, DYS Advisory Board, juvenile courts, community liaison councils, families and our many volunteers and friends around the state.

With their support and the hard work and dedication of DYS employees, young people are turning their lives around and becoming law-abiding citizens who are contributing productively to communities throughout Missouri.

The results of our work are truly remarkable and uplifting for the families we serve and the citizens of our great state!

Very truly yours,



Phyllis Becker
Interim Director

RELAY MISSOURI

FOR HEARING AND SPEECH IMPAIRED

1-800-735-2466 VOICE • 1-800-735-2966 TEXT PHONE

An Equal Opportunity Employer, services provided on a nondiscriminatory basis.

TABLE OF CONTENTS

FISCAL YEAR 2013 EXECUTIVE SUMMARY	1
INTRODUCTION	2
COMMITMENT AND DEMOGRAPHIC INFORMATION	3
Total Commitments	3
Commitments by Gender	4
Commitments by Age	4
Commitments by Race and Gender	5
Commitments by Education Level	6
Commitments by Family Composition	6
Metropolitan versus Rural Commitments	7
Commitments by Region	7
Commitments by Offense Type	8
CASE MANAGEMENT AND TREATMENT SERVICES	11
Case Management System	11
Residential Facilities	12
Day Treatment	12
Community Care Services	12
Jobs Program	13
Health Care Services	13
Interstate Compact on Juveniles	15
Juvenile Court Diversion	15
FISCAL INFORMATION	17
Fiscal Year 2013 Expenditures	17
Residential Program Costs	17
OUTCOME INDICATORS	18
Discharges from DYS Custody	18
Recidivism and Law-Abiding Rates	19
Productive Involvement	20
Academic Achievement and GED Success	21
CONCLUSION	21
APPENDICES	23
A: Fiscal Year 2013 Committing Offenses by Gender	24
B: Fiscal Year 2013 Facility Utilization	29
C: Fiscal Year 2013 Commitments by Circuit and County	30
D: Historical Timeline	32

FISCAL YEAR 2013 EXECUTIVE SUMMARY

- 919 youth were committed to the Division of Youth Services (DYS) during Fiscal Year 2013.
- 83% of youth committed to DYS were male.
- The average age of all youth committed was 15.2 years.
- The average DYS youth had attained 9 years of schooling at the time of commitment.
- Of all youth receiving DYS educational services in FY 2013, 435 (22%) were identified as having an educational disability.
- 393 youth (43%) had a history of prior mental health services.
- 496 youth (54%) had a history of prior substance abuse involvement.
- 113 youth (12%) were committed for the most serious felonies (A/B felonies) and 352 youth (38%) were committed for less serious offenses during the fiscal year.
- In FY 2013, 114 youth (12%) were committed for juvenile offenses.
- 340 youth (37%) were committed for misdemeanors and other non-felonies.
- Almost 52% of all commitments were from single-parent homes.
- 67% of youth were committed from metropolitan areas.
- By the time of discharge, 44% of DYS 17 year-olds had earned a high school diploma or a GED.

INTRODUCTION

The mission of the Missouri Division of Youth Services (DYS) is to enable youth to fulfill their needs in a responsible manner within the context of and with respect for the needs of the family and the community. In fulfilling this mission, DYS maintains a commitment to protecting the safety of Missouri citizens by providing individualized, comprehensive, needs-based services that ultimately enable youth to successfully reintegrate into their home and community. The Missouri Division of Youth Services serves as an alternative to the national trend toward punitive and correctional models. The Division of Youth Services is a national model for providing a balanced approach to juvenile justice, emphasizing both community safety and rehabilitation. Small, regionalized, residential and non-residential programs and services have replaced the large training schools that once characterized DYS. In order to more effectively and efficiently administer the programs and services, DYS is divided into five geographic regions (Northeast, Northwest, St. Louis, Southeast, and Southwest), each with a regional administrative and service delivery system.

The gradual but marked evolution of the agency has resulted in the following array of services and approaches: a continuum of community-based and residential treatment and education services; a case management system in which a single case manager follows a youth throughout his/her tenure in the agency; collaboration with local juvenile courts regarding early intervention and prevention efforts through the provision of diversionary funds; an emphasis on a humane, dignified, supportive, structured, and therapeutic climate; development of community-based partnerships; and incorporation of treatment outcome and quality assurance components to evaluate efficiency and improve service delivery.

This annual report provides a summary of descriptive statistics about the youth committed to the care of the division as well as pertinent information regarding overall agency operations during fiscal year 2013.

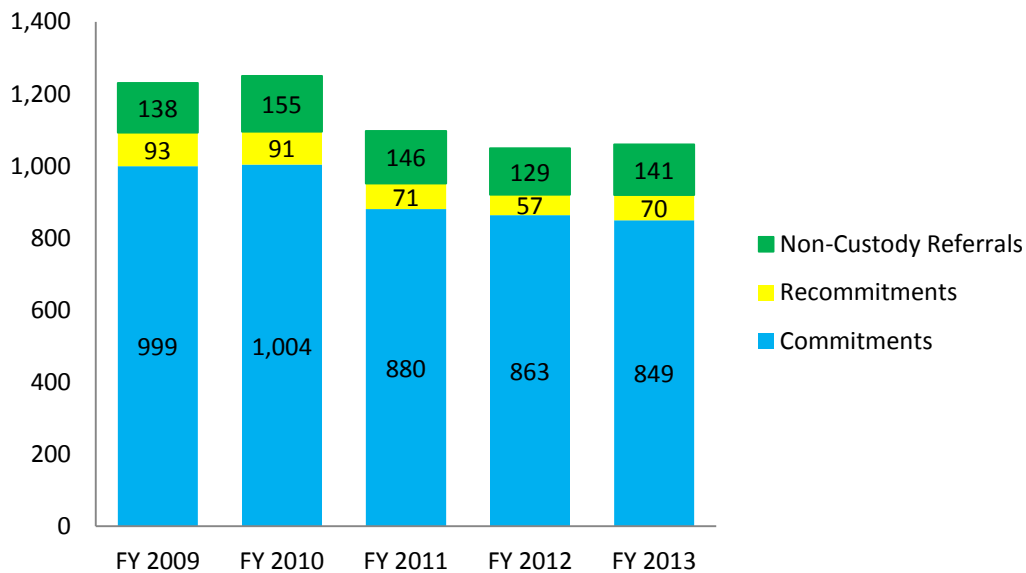
COMMITMENT AND DEMOGRAPHIC INFORMATION

Total Commitments

The total number of youth committed to DYS by the court per year includes all new commitments plus recommitments. These commitments are considered *custody referrals* as DYS is given legal and physical custody of a youth within its system. DYS also receives referrals from agencies such as the juvenile courts and the Children’s Division. These youth are considered *non-custody referrals* and are not formally committed to the custody of DYS. Non-custody referrals may receive services in the community care setting but cannot be placed in residential care.

During FY 2013, a total of 919 youth were committed to DYS, a 0.1% decrease in total commitments from FY 2012. The number of commitments has been decreasing over the past five fiscal years (Figure 1).

Figure 1. Commitments and Referrals

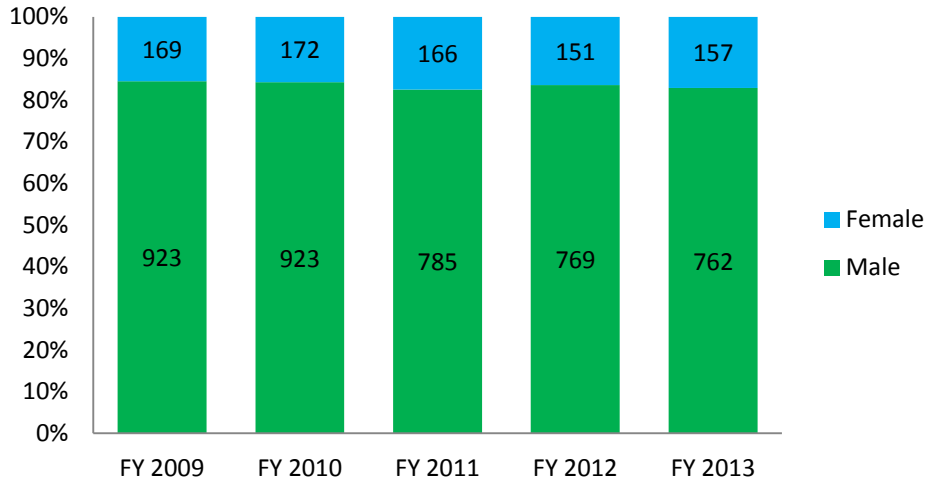


NOTE: State fiscal year 2013 is the first year in which dual jurisdiction cases are included in the overall data in this report. Dual jurisdiction cases consist of youthful offenders who are certified and simultaneously receive an adult and juvenile disposition in a court order of general jurisdiction. Three youth fell into this category during FY 2013.

Commitments by Gender

Over three-fourths of the overall commitments to DYS during FY 2013 were male, totaling 762. A total of 157 females were ordered into DYS custody, accounting for 17% of all commitments. Despite the small percentage of females, this population remains a challenge due to limited available resources. Over the past five years, the ratio of male to female youth committed has remained constant.

Figure 2. Commitments by Gender



Commitments by Age

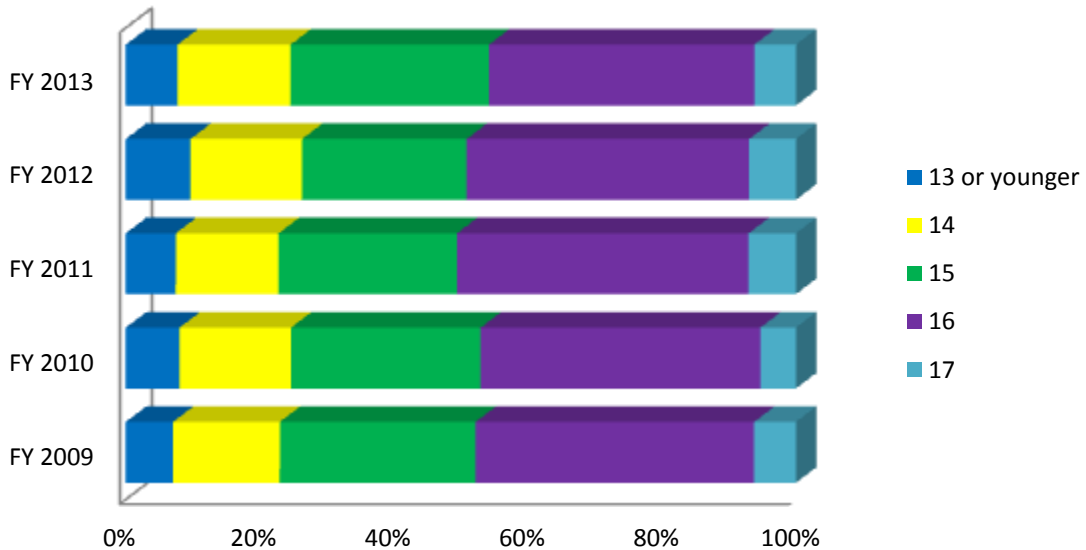
Most youth committed during the year were between the ages of 14 and 16. The average age at commitment was 15.2 years.

Table 1. FY 2013 Commitments by Age and Gender

Age	Male	Female	Total	% of Total
Total	762	157	919	100.0%
11	5	0	5	0.5%
12	17	1	18	2.0%
13	41	7	48	5.2%
14	117	38	155	16.9%
15	232	40	272	29.6%
16	300	64	364	39.6%
17	50	7	57	6.2%
11, 12, 13	63	8	71	7.7%
14 or 15	349	78	427	46.5%
16 or 17	350	71	421	45.8%

Commitments by age remained fairly consistent over the past five years.

Figure 3. Commitments by Age



Commitments by Race and Gender

Two-thirds of the committed youth were Caucasian, 30% were African-American and 4% were Asian, Native American, Hawaiian, multi-racial or of another race in FY 2013. Caucasian males accounted for almost 54% of total commitments, followed by African-American males at 26%. Minority females accounted for 5% of all youth committed to the agency.

During FY 2013, the number of minority youth entering or re-entering DYS custody represented a higher per capita commitment rate than for white youth. Based on U.S. Census data, minority youth accounted for 26% of Missouri’s population between 10 and 17 years of age, and 34% of DYS commitments.

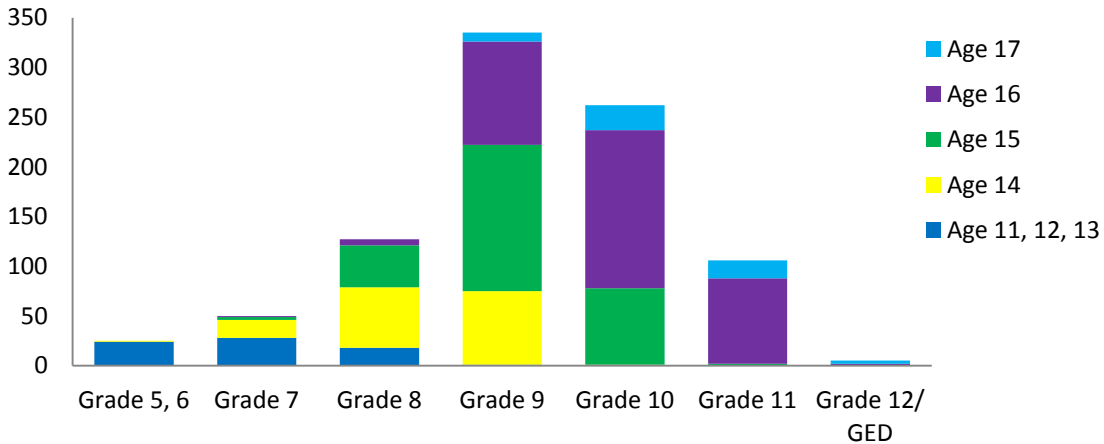
Figure 4. Commitment by Race



Commitments by Education Level

Many youth committed to DYS in FY 2013 were found to be behind schedule in completing their education. The average youth had attained 9 years of school at the time of commitment.

Figure 5. FY 2013 Commitments by Age and Grade



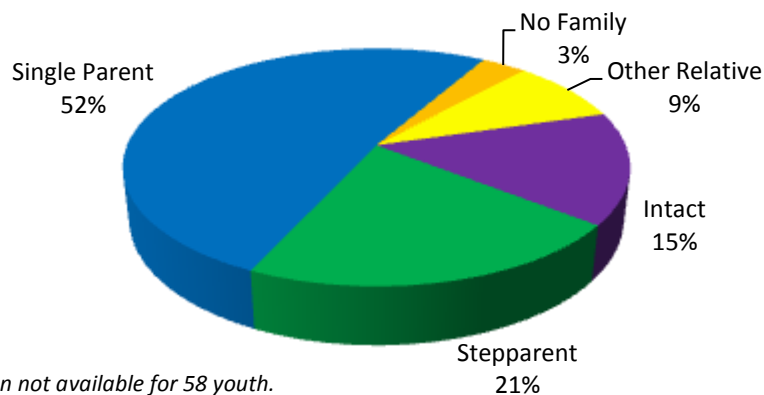
NOTE: Grade level data not available for 8 youth.

The academic skills of a large number of DYS youth were significantly behind their age peers. Based upon data obtained from the Missouri Department of Elementary and Secondary Education, Division of Special Education, the incident rate of youth with educational disabilities is nearly three times greater than typically found in the public schools. Of the youth receiving DYS educational services in FY 2013, 435 (22%) were identified as having an educational disability.

Commitments by Family Composition

The majority of youth had resided in single parent homes prior to commitment. Only a small portion came from intact homes where both parents, biological or adoptive, were present.

Figure 6. FY 2013 Commitments by Family Composition

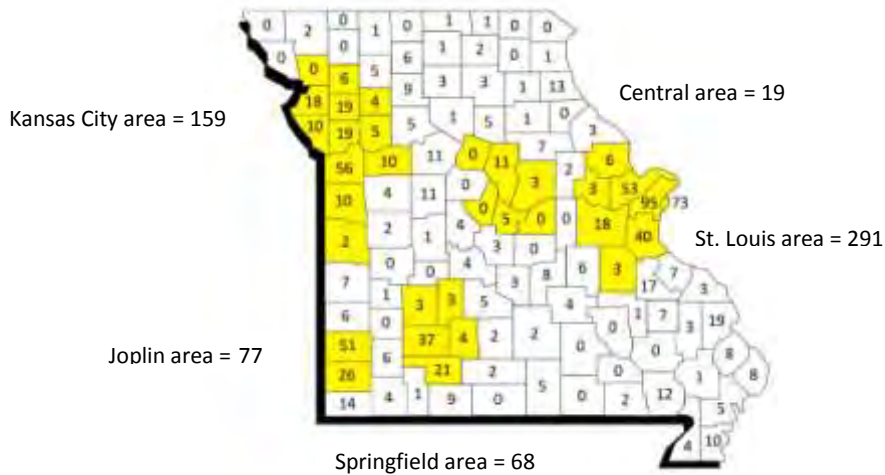


NOTE: Family composition not available for 58 youth.

Metropolitan versus Rural Commitments

Two-thirds of the youth committed to DYS in FY 2013 resided in and were committed from metropolitan areas, as defined by the U.S. Census Bureau, of the state. Commitments from rural counties accounted for 305 of the 919 total.

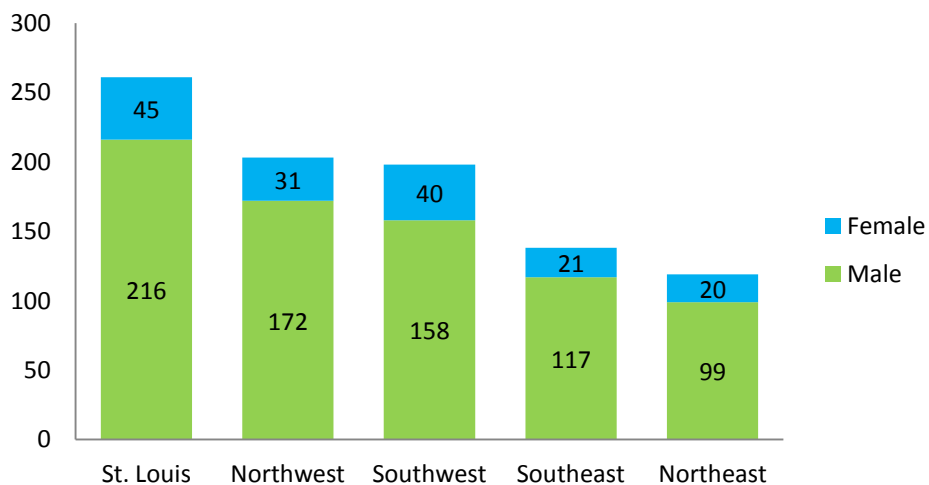
Figure 7. Commitments by County



Commitments by Region

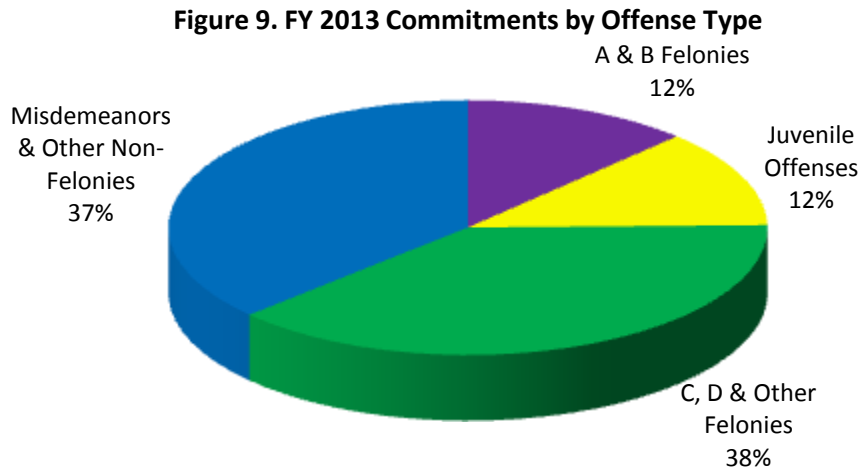
The largest proportion of all FY 2013 commitments occurred in the St. Louis region. Conversely, the 119 youth committed in the Northeast region accounted for the smallest proportion of the total DYS commitments. Males accounted for at least 80% of commitments in each region.

Figure 8. FY 2013 Commitments by Region and Gender



Commitments by Offense Type

Youth adjudicated for the most serious crimes, A and B felonies, accounted for only 12% of the commitments during FY 2013. Juvenile offenses such as truancy and curfew violations also represented 12%. Misdemeanors and other non-felonies, which include probation violations and escapes from custody, were the reason for the majority of commitments, followed closely by Class C, D, or other felonies, which include property offenses, drug crimes and theft.



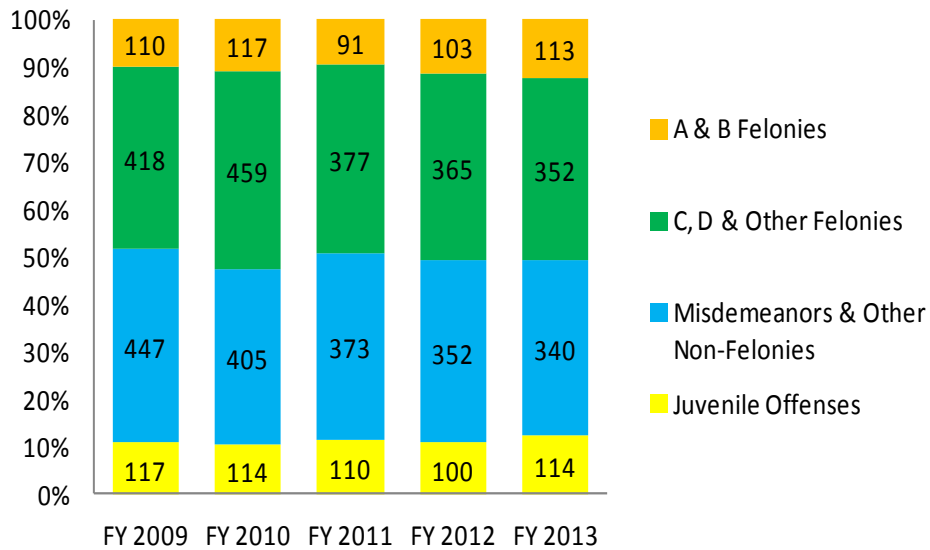
Male youth were more likely to be placed into DYS custody for more serious offenses than females. Over half of male offenses were A, B, C or D felonies while more than half of female offenses were misdemeanors or juvenile offenses.

Table 2. FY 2013 Commitments by Offense Type and Gender

Offense Type	Male	% of Total	Female	% of Total	Total	% of Total
Total	762	100.0%	157	100.0%	919	100.0%
A & B Felonies	105	13.8%	8	5.1%	113	12.3%
C, D & Other Felonies	315	41.3%	37	23.6%	352	38.3%
Misdemeanors/Other Non-Felonies	261	34.3%	79	50.3%	340	37.0%
Juvenile Offenses	81	10.6%	33	21.0%	114	12.4%

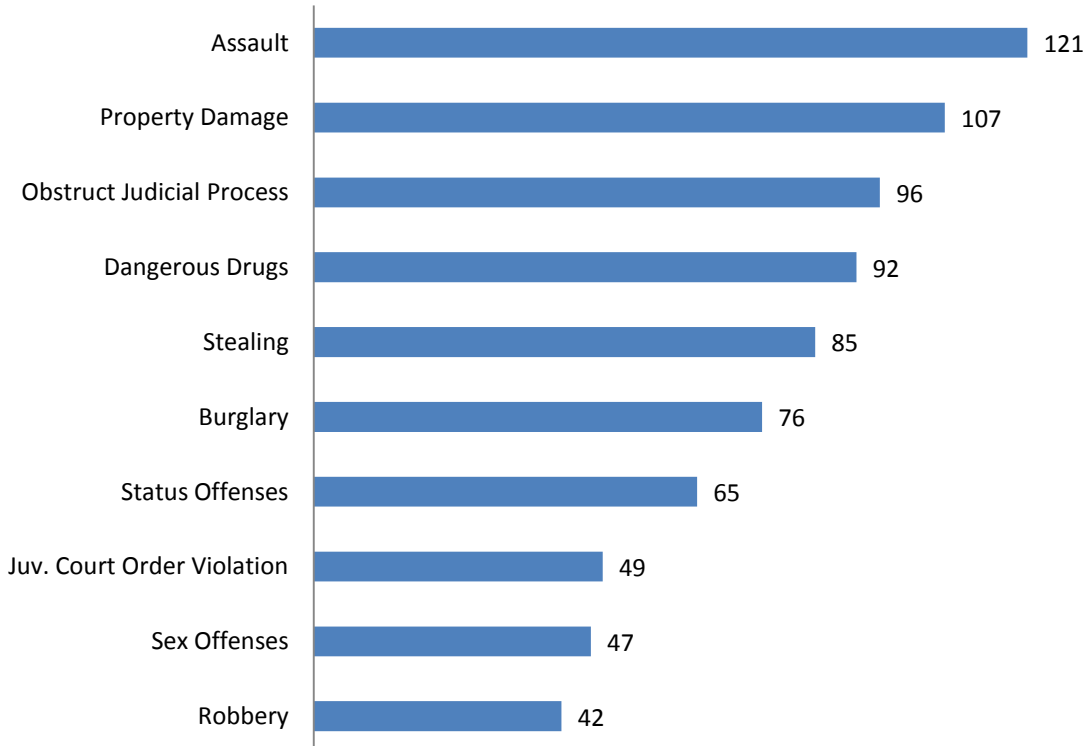
Over the past five years, the percentages have remained fairly consistent among the offense types, with misdemeanors and C & D felonies accounting for the majority of youth offenses. There was a slight increase in A & B felonies over the last two years, and a two percent increase in juvenile offenses from last year.

Figure 10. Commitments by Offense Type



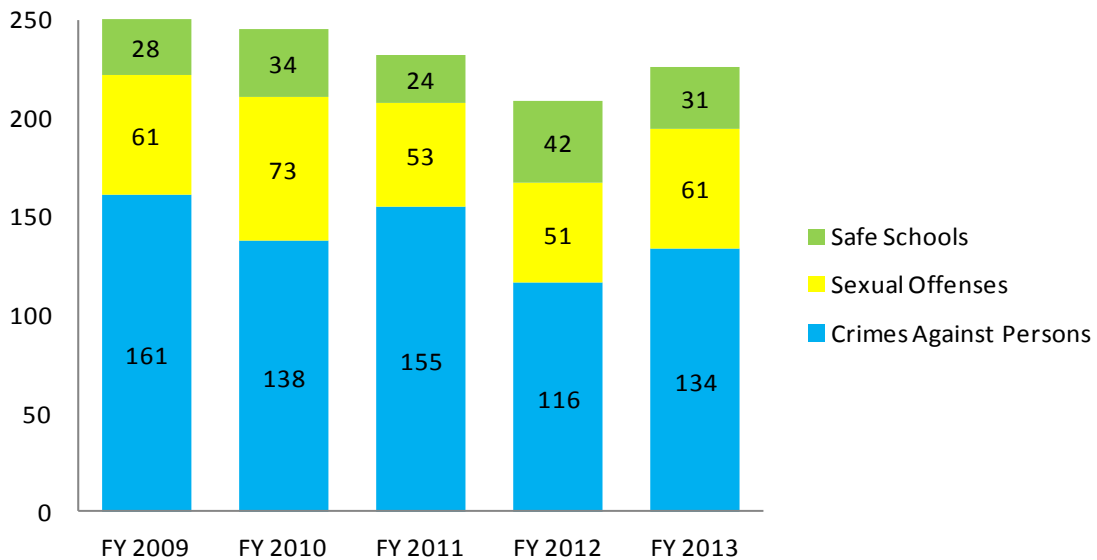
During FY 2013, the most common offenses for which youth were committed included assault, property damage, obstruction of the judicial process, and dangerous drugs.

Figure 11. FY 2013 Top 10 Offenses



In Missouri, legislation such as the Juvenile Crime Bill in 1995 and the Safe Schools Act in 1996 targeted a variety of serious and juvenile offenses, including crimes against persons, sexual offenses and safe schools. It is important to note that the offense categories are not mutually exclusive as some crimes may be statutorily defined and included in more than one of the categories. Complete listings of the specific crimes in each of these categories can be found in Chapters 160, 565, and 566 of the Revised Statutes of Missouri.

Figure 12. Special Offense Categories



Youth retained under the jurisdiction and supervision of juvenile offices of the circuit courts, or certified, tried and convicted in an adult court of general jurisdiction are not within the purview of the Division of Youth Services.

CASE MANAGEMENT AND TREATMENT SERVICES

Case Management

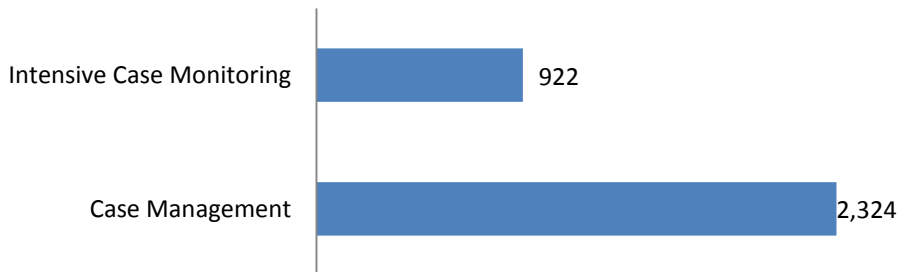
DYS continually modifies and refines its case management system to enhance assessment, treatment planning, and the coordination and monitoring of services for each youth and family. Service Coordinators are the primary link between DYS, the youth and family, and the local juvenile or family court. To increase availability to clients and communities, Service Coordinators are strategically placed in geographical locations in close proximity to the communities they serve. As such, frequent contact, resource development, civic involvement, and community interaction are more readily achieved.

Service Coordinators are responsible for ensuring that youth adhere to court orders, receive appropriate supervision, and meet expectations such as attending work, school, treatment, and participating in community service as appropriate. They perform comprehensive risk and need assessments which lead to the development of individualized treatment plans for each youth committed to DYS.

The Intensive Case Monitoring program is an important component of the overall DYS case management system. Through this program, Social Service Aides, known as “trackers,” maintain consistent, frequent contact with DYS youth in aftercare or community care. Employed under the direction of the Service Coordinator, trackers serve in a variety of capacities that enhance supervision, monitoring, and supportive functions. Beyond the clear benefits to the youth as a result of the frequent and consistent contact, attention, guidance and mentoring, the trackers are a cost-effective means to enhance supervision of the youth while reducing demands on caseloads of the Service Coordinators.

During FY 2013, a total of 2,324 youth received DYS case management services. Additionally, 922 youth were served by the Intensive Case Monitoring program.

Figure 13. FY 2013 Youth Served by the Case Management System



Residential Facilities

Within the division there exists a continuum of residential facilities with community based, moderate care, and secure care programs. Regardless of the security level, an overall emphasis is placed on meeting the individualized psychosocial, educational, vocational, and medical needs of the youth in a dignified, structured, supportive, and therapeutic environment. Youth learn to recognize the various factors associated with their unhealthy decisions and to identify and implement appropriate and effective ways of meeting their needs while respecting the rights of others. Common treatment targets include communication and social skills development, problem solving, conflict resolution, substance abuse prevention, establishing healthy relationships, esteem enhancement, and victim empathy enhancement. Educational achievement and vocational skills are emphasized as well.

During FY 2013, DYS operated 32 residential facilities, with a total of 710 beds, and served 1,872 youth. Budgeted bed space allocations as well as utilization statistics for each of the residential facilities for FY 2013 are included in Appendix B, page 29.

Day Treatment

DYS day treatment programs are primarily designed to divert lower-risk youth from residential placement, although these programs also provide an effective transitional service for youth re-entering the community following release from residential care. The day treatment programs allow for youth to receive community-based, structured, alternative educational programming. In addition to academic and vocational instruction, the day treatment programs incorporate psycho-educational groups and other treatment interventions.

Day treatment programs served 524 youth during FY 2013.

Community Care Services

Community Care is a network of interacting programs and services that offer assistance and supervision to both committed and non-committed DYS youth. Direct placement into Community Care provides an alternative to residential care. Community Care services are also offered to committed youth after release from a residential facility. These services work to reduce or eliminate factors that may have contributed to past offenses committed by the youth.

Table 3. Types of Community Care Services

Community Reparation	Family Therapy--DYS	Independent Living	Mentor Services
Contractual Care	Family Therapy--Purchased	Individual Counseling	Proctor Care
Day Treatment Education	Foster Care	Intensive Case Monitoring	Shelter--Emergency
Family Preservation	Group Counseling	Job Placement	Shelter--Temporary

Jobs Program

Efforts to provide youth with vocational skills and career guidance resulted in the development of what is referred to as the DYS Jobs Program, which was included as a promising program or policy initiative in a report by the National Youth Employment Coalition to the Annie E. Casey Foundation in 2000. This program allows Division youth to gain employment skills and receive minimum wage compensation. Many participating youth are able to earn vocational education credit through their experiences. In addition to job skills learned, wages earned from the Jobs Program enable youth to make restitution payments and contributions to the Crime Victims' Compensation Fund.

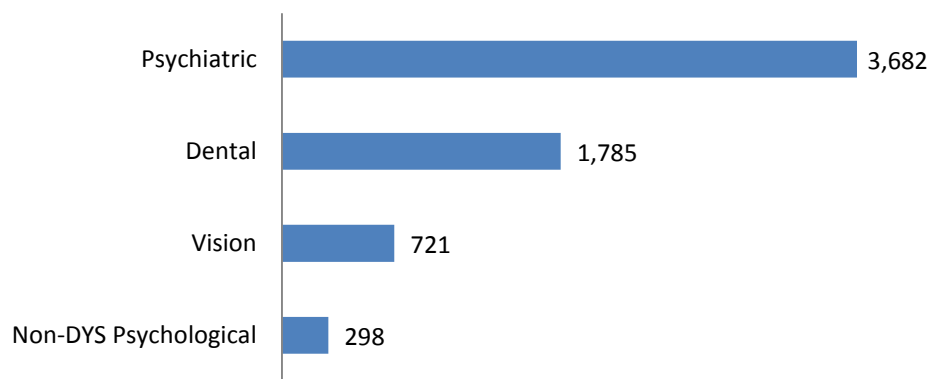
In FY 2013, a total of 643 youth were served by the Jobs Program with 95% of youth categorized as successful. For the purpose of this report, success in the Jobs Program refers to maintaining participation consistent with the employing agencies' philosophies, structure, expectations, and requisite level of occupational skill.

Health Care Services

Part of the needs-based philosophy to which DYS subscribes is the recognition of the medical well-being of youth in its care as a primary concern. Left untended, health care needs severely impair the therapeutic value of the other services offered. In FY 2001, the DYS commitment to meeting the health care needs of the youth was reflected in the formal and complete incorporation of the Healthy Children and Youth (HCY) screen for all youth in DYS residential care. HCY is a comprehensive, primary and preventative health care screening conducted by licensed health care professionals whose focus is to identify not only actual but also potential needs of the youth committed to DYS custody. In addition to a comprehensive health and developmental assessment, the HCY screen provides for anticipatory guidance, appropriate immunizations, laboratory testing, and hearing, vision, and dental screenings.

A total of 2,291 HCY screenings were conducted on DYS youth in residential programs in FY 2013. In addition, 1,478 immunizations were provided to committed youth.

Figure 14. FY 2013 Specialty Health Care Appointments



Youth residing in DYS residential programs, contractual programs, foster care and/or proctor care within managed care regions are enrolled in the Department of Social Services' MO HealthNet Managed Care program. All other DYS committed youth are provided medical care under state and federal Medicaid programs. In FY 2013, 1,209 youth were enrolled in Managed Care and 656 youth were enrolled in fee-for-service Medicaid programs.

DYS provided Managed Care or fee-for-service Medicaid care for:

- 10,615 specialty medical services;
- 234 substance abuse treatment services; and
- 358 psychiatric/psychological treatment services.

Above and beyond the HCY utilization, DYS made significant contributions toward ensuring the provision of comprehensive health care services for the youth committed to its custody. Identified by the Needs Assessment Scale, around 20% of youth had serious to moderate health concerns, 44% had serious to significant patterns of substance abuse, and 45% had diagnosed psychological/psychiatric disorders.

Table 4. FY 2013 Health/Medical Information for Youth Served by DYS

	Total Youth	% of Total
Health/Medical		
Serious to major physical handicap or medical condition	112	4.9%
Some to moderate health or medical concerns (including pregnancy or regular medication)	359	15.8%
Minor or no known health or medical concern	1,784	78.5%
Not assessed or data not available	18	0.8%
Substance Abuse		
Serious to significant pattern of substance abuse, may have had prior treatment and/or diagnosis of chemical dependency	997	43.9%
Moderate to intermittent incidents of substance abuse	520	22.9%
Minimal or no known problems with substance abuse	739	32.5%
Not assessed or data not available	17	0.7%
Mental Health		
Diagnosed psychological/psychiatric disorder but not receiving treatment	336	14.8%
Behavioral indicators of a psychological/psychiatric disorder, but has not been diagnosed	580	25.5%
Diagnosed psychological/psychiatric disorder and was receiving appropriate treatment	684	30.1%
No history of psychological/psychiatric disorder, and no indicators that an evaluation is needed	656	28.9%
Not assessed or data not available	17	0.7%

Interstate Compact on Juveniles

Pursuant to RSMo. Chapter 219.016, the Division of Youth Services administers the Interstate Compact on Juveniles (ICJ). The ICJ provides for the courtesy supervision of youth who are residing in Missouri while on probation or parole from another state. It is also the means by which Missouri youth on probation or in DYS custody (considered parole for ICJ purposes) are placed in other states. In addition to interstate placement, the ICJ returns juvenile runaways, escapees, and absconders to their legal custodian (or agency of jurisdiction) in other states. Through ICJ, DYS also provides Airport Supervision (in the form of supervising runaways, escapees or absconders during layovers while en route to return to their home states) when requested.

Table 5. FY 2013 Interstate Compact Cases

	Probation	Parole
Entering MO, Opened	191	27
Entering MO, Closed	178	34
Exiting MO, Opened	33	44
Exiting MO, Closed	21	39
Travel Permits to MO	219	13
Travel Permits from MO	19	72
	Youth returned to MO	Youth returned to other states
Runaways *	25	23
Escapees	1	0
Absconders **	14	66
Delinquents ***	1	3
Total	41	92
Airport Supervision Requests		1

*Juvenile who has “run away” without consent of his/her legal guardian or agency having legal custody.

**Juvenile probationer or parolee who has “run away” from his/her placement.

***Juvenile charged as delinquent.

Juvenile Court Diversion

Implemented in the late 1970’s, the Juvenile Court Diversion (JCD) program was designed to encourage the development of prevention services to at-risk youth at the local level in an effort to divert youth from commitment to DYS. The initial diversion program was directed at the more rural areas of the state where limited resources hindered the development of such initiatives. In

later years, the Juvenile Court Diversion program was expanded to include more urban/metropolitan areas in these prevention efforts.

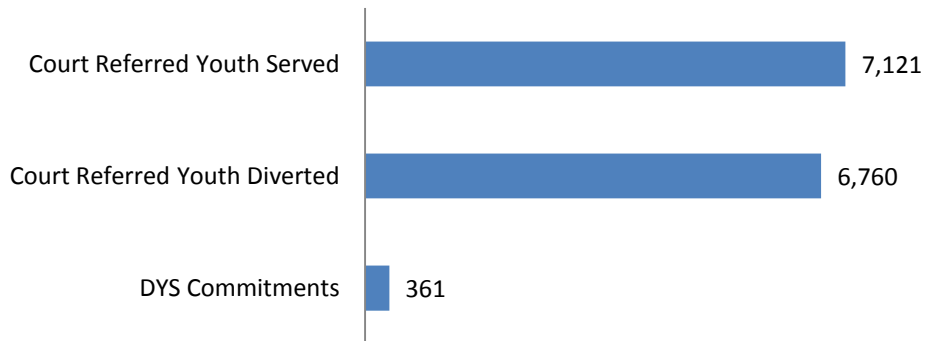
Missouri’s diversion programming was retitled “Youth, Family and Community JCD Program” in 2009. In FY 2013, the division continued its goal to fund early and intermediate services needed to prevent young people from committing repeated offenses and experiencing progressive contact with the juvenile justice system. Effective programs reduce the likelihood that youth will be committed to DYS by addressing gaps in services and strengthening court systems and program effectiveness at the local level.

Juvenile Court Diversion is a grant-in-aid program in which an annual announcement encourages juvenile and family courts to submit diversionary project proposals for funding consideration. The Division of Youth Services’ administrative staff ranks the project requests based on identification of trends, patterns and needs of youth in the community as they relate to court involvement, commitment and diversion issues.

The updated JCD program is modeled to reflect a results-based planning process designed to enhance strategic use of data and baseline information. The program promotes and encourages community and regional partnerships through meaningful involvement. The system also creates a level of healthy accountability and improved ways to measure success.

In FY 2013, 39 of the 45 juvenile circuits were awarded funding from the Juvenile Court Diversion program. Among the prevention and intervention programs funded were projects involving accountability supervision, education services, and individual and family counseling and support services. Diversionary services were provided to 7,121 law violating youth referred to the local and participating juvenile and family courts. With respect to the goal of preventing less serious and status offenders from further penetrating the juvenile justice system, 6,760 law violating youth were successfully provided services within the local community.

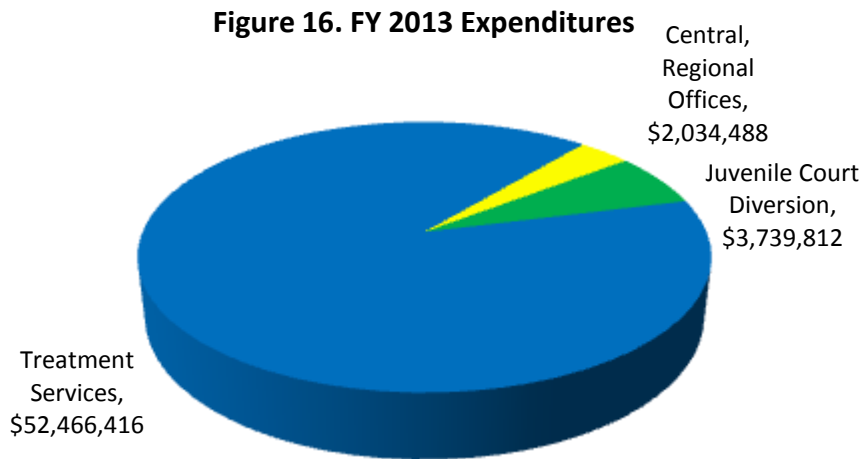
Figure 15. FY 2013 Juvenile Court Diversion



FISCAL INFORMATION

FY 2013 Expenditures

FY 2013 DYS expenditures totaled \$58.2 million. The majority of the overall budget was devoted to treatment services, which includes all aspects of treatment, educational, vocational, and other rehabilitative services. Prevention efforts in the form of Juvenile Court Diversion funding to assist the various juvenile and family courts throughout the state accounted for 6% and only 3.5% was utilized for administrative costs in the Central and Regional offices.



Note: In FY 2013, DYS medical was transferred from MO HealthNet Division (MHD) to Division of Youth Services (DYS) GR to provide medical services funding for youth in DYS custody. This same medical funding was transferred back to MHD for FY 2014.

Residential Program Costs

As expected, secure-care residential facilities are more costly to operate than community-based residential facilities because of the higher staff-to-youth ratios associated with increased levels of security. The rates for all residential programs are derived using all costs incurred by the program including, but not limited to, administrative, residential services/supplies, educational services/supplies, food, staff salaries, and fringe benefits. Rate exclusions include operational maintenance and repair expenditures.

Table 6. FY 2013 Residential Program Costs

Program	Per Diem	Annual Cost per Bed
Community Residential	\$177.79	\$64,893
Moderate Care	\$184.76	\$67,437
Secure Care	\$244.30	\$89,170

OUTCOME INDICATORS

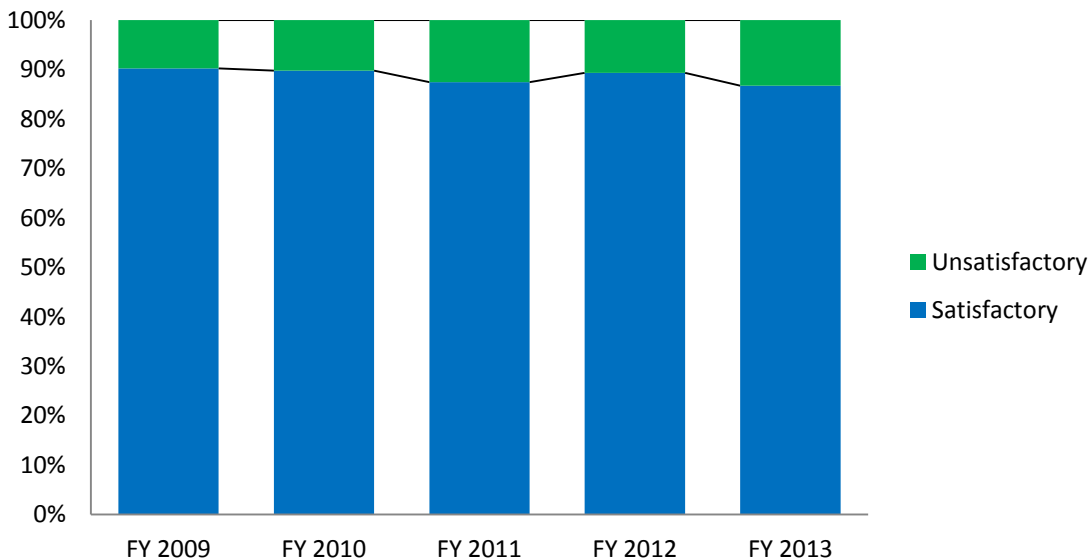
A variety of measures illustrate the positive effects of DYS interventions. Indicators included are satisfactory discharges, law-abiding rates and recidivism, academic achievement and GED attainment.

Discharges from DYS Custody

Satisfactory discharges include youth who either successfully completed the aftercare component following residential placement, successfully completed a residential program and are directly discharged, successfully completed community care or aftercare and required no residential placement, or enlisted in the military or Job Corps. Unsatisfactory discharges are coded for youth who were involved in further law violations and were subsequently adjudicated while on aftercare or under community care, were involved in further law violations which result in a new commitment to DYS, or absconded from residential placement or aftercare supervision and remained absent for a specified period beyond the minimum discharge date.

During FY 2013, a total of 962 youth were discharged from DYS custody and 834 were categorized as satisfactory. Only 128 discharges were considered unsatisfactory.

Figure 17. Discharges from DYS Custody



Recidivism and Law-Abiding Rates

For the purposes of this report, recidivism refers to those youth who either returned to DYS or became involved in the adult correctional system within a specified time period after release from DYS. Conversely, the law-abiding rate refers to the percentage of youth released from DYS custody that do not return to DYS or become imprisoned.

Recidivism was low the first year after being discharged but increased the next two years. Still, two-thirds of discharges remained law-abiding after three years and this has remained consistent over the past five years.

Table 7. Recidivism and Law-Abiding Rates

	FY 2012 Discharges One Year Later		FY 2011 Discharges Two Years Later		FY 2010 Discharges Three Years Later	
	#	% of Total	#	% of Total	#	% of Total
Discharged	938	100.0%	846	100.0%	972	100.0%
Recommitted	48	5.1%	62	7.3%	72	7.4%
Prison	9	1.0%	27	3.2%	51	5.2%
120-Day	4	0.4%	15	1.8%	20	2.1%
Probation	55	5.9%	102	12.1%	190	19.5%
Recidivism	116	12.4%	206	24.3%	333	34.3%
Law-Abiding	822	87.6%	640	75.7%	639	65.7%

Figure 18. Recidivism and Law Abiding

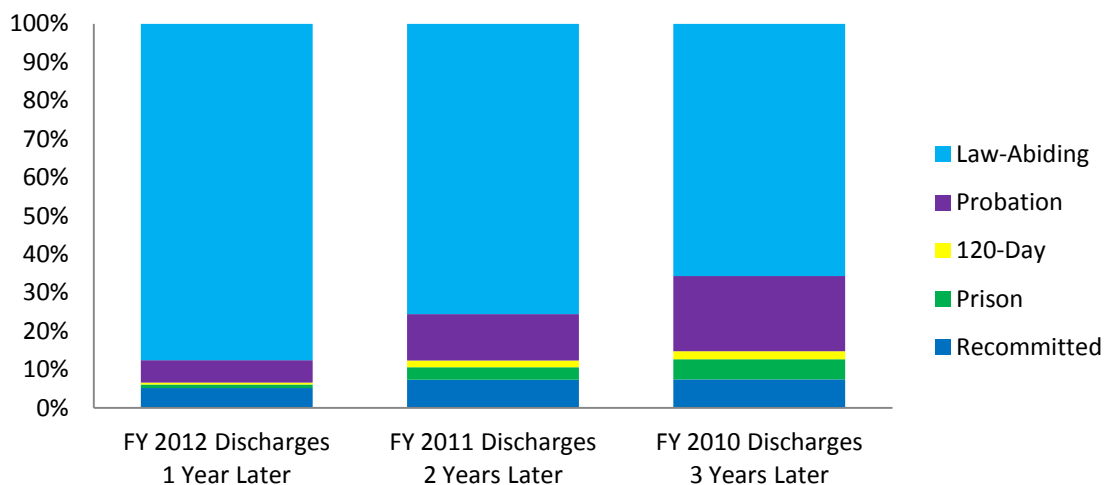
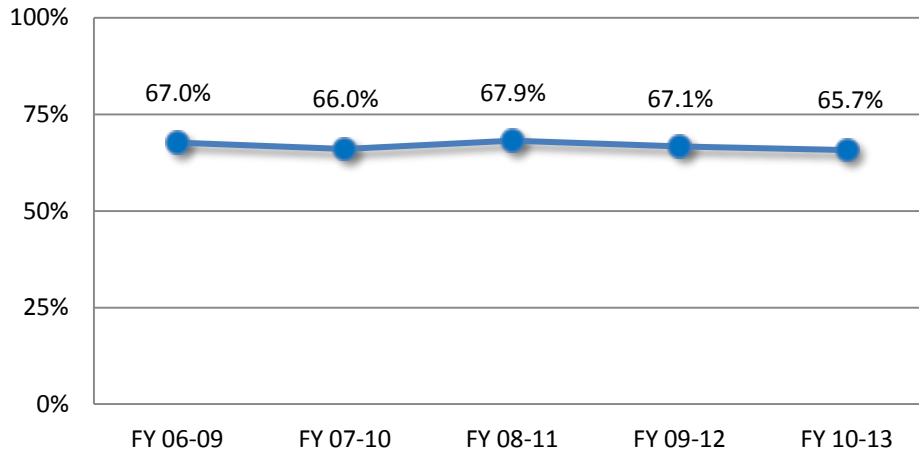


Figure 19. 3-Year Law Abiding Rate

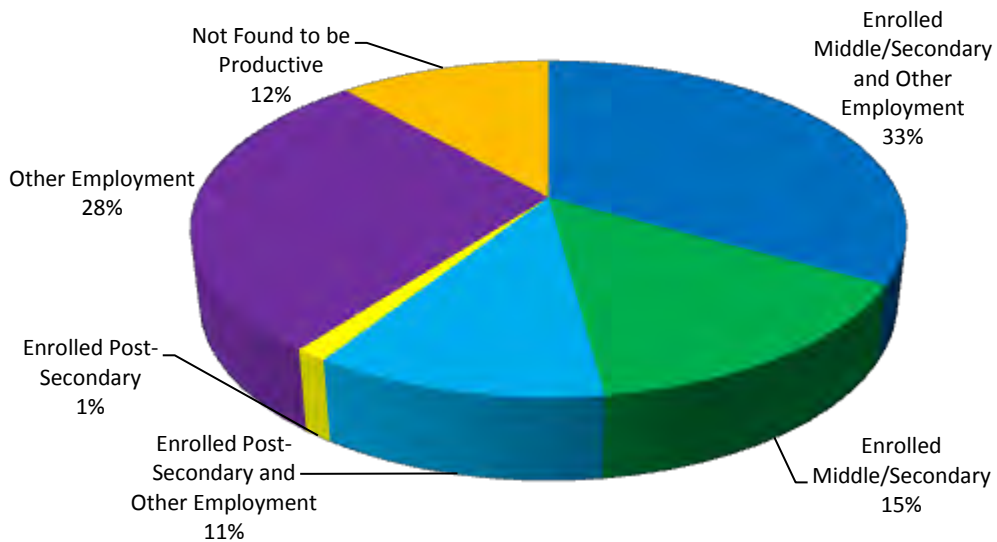


NOTE: Reflects a 3-year window after discharge from DYS.

Productive Involvement

At time of discharge from Division of Youth Services, a youth’s “Productive Involvement” in the community is assessed. Productive involvement assesses the educational involvement of the youth at time of discharge and involvement in employment opportunities, which may include apprenticeships or internships as well as full- or part-time employment. Of all youth discharged during FY 2013, 88% were productively involved at the time of discharge.

Figure 20. FY 2013 Productive Involvement

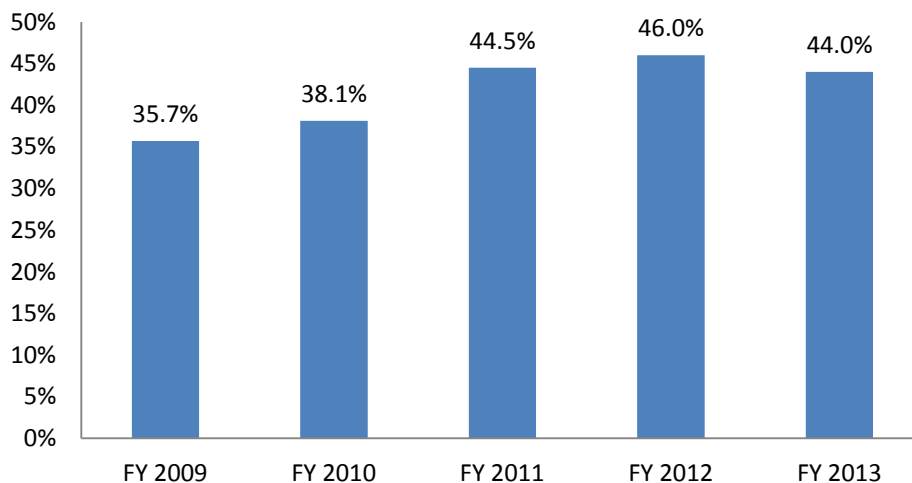


Academic Achievement and GED Success

Youth committed to DYS who completed both pre- and post-testing of the Woodcock-Johnson Psycho-Educational Battery-III demonstrated significant gains in academic growth during FY 2013. In terms of reading achievement, the majority of youth, 82%, progressed at a rate equal to or greater than the rate of growth exhibited by same-age peers. When examining writing and mathematics achievement, 81% of DYS youth progressed at a rate equal to or greater than the rate of growth exhibited by same-age peers. Overall, an average of 86.5% of DYS youth advanced academically.

In FY 2013, 85 DYS students met the requirements necessary to earn their high school diploma. There were also 414 attempts to obtain the GED. Of those, 352 were successful, an 85% success rate. By the time of discharge in FY 2013, 40% of the youth over the age of 16 had graduated from high school or obtained a GED. Of the 17 year olds discharged in FY 2013, 44% had either earned a high school diploma or a GED. This percentage shows the continued upward trend of those youth successfully completing their education while with DYS.

Figure 21. Educational Completion



CONCLUSION

Missouri's Division of Youth Services remains committed to providing comprehensive, individualized, and needs-based services to the youth committed to its care. Various outcome indicators continue to demonstrate the success of the agency's balanced approach. The ongoing emphasis on improvement targets is essential to providing community safety and ensuring appropriate and quality programming.

This page is intentionally left blank.

APPENDICES

Appendix A. Fiscal Year 2013 Committing Offenses by Gender

Type	Offense	Female	Male	Total
Total A & B Felonies		8	105	113
Fel-A	Murder - 2nd Degree	1	0	1
	Statutory Sodomy - 1st Degree	0	2	2
	Robbery - 1st Degree	0	18	18
	Assault - 1st Degree, Serious Physical Injury	0	5	5
	Escape or Attempted Escape From Confinement w/ Deadly Weapon, Dangerous Instrument or by Holding Hostage	1	0	1
	Distribute/Deliver/Manufacture/Produce or Attempt to or Possess w/ Intent to Distribute/Deliver/Manufacture/Produce a Controlled Substance, Prior/Persistent Offender	0	1	1
	Distributing Controlled Substance Near Schools	1	0	1
	Trafficking in Drugs/Attempt to Traffic Drugs - 2nd Degree	0	1	1
Total A Felonies		3	27	30
Fel-B	Robbery - 2nd Degree	1	23	24
	Domestic Assault - 1st Degree	0	1	1
	Assault - 1st Degree	1	2	3
	Burglary - 1st Degree	0	21	21
	Theft/Stealing (Value of Property/Services is => \$25,000)	0	2	2
	Kidnapping-Facilitating a Felony or Flight Thereafter, Inflicting Injury/Terrorizing	0	1	1
	Arson - 1st Degree	0	1	1
	Sex Abuse-Serious Physical Injury/Display Deadly Weapon, Dangerous Instrument Threatening Manner/Sexual Contact > Than One Person/Victim < 14 yrs old	0	1	1
	Child Molestation - 1st Degree	0	15	15
	Promoting Child Pornography - 1st Degree	0	1	1
	Possession of Child Pornography 2nd Offense or Possess > 20 Pictures/One Film/Videotape/Etc.	0	1	1
	Distribute/Deliver/Manufacture/Produce or Attempt to or Possess w/ Intent to Distribute/Deliver/Manufacture/Produce a Controlled Substance	1	9	10
	Distributing Controlled Substance to a Minor	2	0	2
Total B Felonies		5	78	83

Appendix A. Fiscal Year 2013 Committing Offenses by Gender

Type	Offense	Female	Male	Total
Total C, D, and Unspecified Felonies		25	243	268
Fel	Statutory Rape - 1st Degree - Sexual Intercourse	0	3	3
	Statutory Sodomy - 1st Degree - w/ Person < 14 yrs old	0	5	5
	Attempt Statutory Sodomy - 1st Degree - w/ Person < 14 yrs	0	1	1
	Probation Violation	9	28	37
	Armed Criminal Action	1	1	2
Total Unspecified Felonies		10	38	48
Fel-C	Involuntary Manslaughter - 1st Degree	0	3	3
	Statutory Rape-2 nd Degree	0	1	1
	Sexual Assault	0	5	5
	Deviate Sexual Assault	0	4	4
	Domestic Assault - 2nd Degree - Persistent Dom Violence Offender	0	1	1
	Domestic Assault - 2nd Degree	1	3	4
	Assault - 2nd Degree	1	10	11
	Burglary - 2nd Degree	3	52	55
	Stealing a Motor Vehicle	1	7	8
	Theft/Stealing (Value of Property \$500 - \$24,999)	0	11	11
	Theft/Stealing of any Credit Card or Letter of Credit	0	2	2
	Felonious Restraint	1	2	3
	Forgery	0	2	2
	Possession of a Forgering Instrument	0	2	2
	Tampering w/ Service of Utility or Institution - 1st Degree	0	3	3
	Tampering w/ Motor Vehicle - 1st Degree	2	54	56
	Tampering w/ Motor Vehicle - 2nd Degree (Prior Conviction)	1	1	2
	Receiving Stolen Property - \$500 or more	0	8	8
	Promoting Child Pornography - 2nd Degree	1	0	1
	Endangering the Welfare of a Child - 1st Degree	0	1	1
	Endangering the Welfare of a Child - 1st Degree - Sexual Conduct	0	1	1
	Disarming a Peace Officer or Correctional Officer While Performing Official Duties	0	1	1
	Tampering With Electronic Monitoring Equipment	2	5	7
	Unlawful Possession, Transport, Manufacture, Repair or Sale of Illegal Weapon	0	1	1
	Possession of Controlled Substance Except 35 Grams Or Less of Marijuana	2	25	27

Appendix A. Fiscal Year 2013 Committing Offenses by Gender

Type	Offense	Female	Male	Total
Total C, D, and Unspecified Felonies (continued)				
Fel-C	Distributing or Delivering 5 Grams or less of Marijuana	1	1	2
	Making a Terrorist Threat	0	3	3
Total C Felonies		15	205	220
Fel-D	Involuntary Manslaughter - 2nd Degree	0	1	1
	Assault 3rd Degree - 3rd or Subsequent Offense Against Family/Household Member	0	1	1
	Assault While On School Property	5	8	13
	Stealing Related Offense - 3rd Offense	0	1	1
	Knowingly Burning or Exploding	0	2	2
	Fraudulent Use of Credit/Debit Device (Value of => \$500)	0	3	3
	Sexual Misconduct Or Attempt Involving A Child Under Age 15 - 1st Offense	0	4	4
	Incest	0	6	6
	Tampering With Property Of Another, Motivated by Discrimination	1	0	1
	Property Damage Motivated by Discrimination - 2nd Degree	0	1	1
	Property Damage - 1st Degree	0	15	15
	Resisting/Interfering With Arrest For Felony	0	4	4
	Resisting Arrest/Detention/Stop By Fleeing Creating a Substantial Risk Of Serious Injury/Death to Any Person	0	2	2
	Failure to Appear Felony	0	3	3
	Unlawful Use of A Weapon	1	10	11
	Carry Loaded Firearm/Weapon Into Any School, Onto School Bus, Onto Premises of School Sanctioned Activity	0	1	1
	Unlawful Use of Drug Paraphernalia - Amphetamine/ Methamphetamine	1	3	4
	Delivery or Manufacture of Imitation Controlled Substance	0	1	1
	Harassment Motivated by Discrimination To Frighten Or Disturb Another Person	1	0	1
	Aggravated Stalking - 1st Offense	1	0	1
	Trespass to Railroad Property w/Damages Over \$1,500 or Injury or Death	0	1	1
	Make Terrorist Thrt w/Reckls Disrgrd of Rsk of Evac/Close Bldg, Inhabitable Structure, Place of Assembly, Fac of Trns	1	1	2
Total D Felonies		11	68	79

Appendix A. Fiscal Year 2013 Committing Offenses by Gender

Type	Offense	Female	Male	Total
Total Misdemeanors and Other Non-Felonies		2	7	9
Mis	Fail to Carry Conceal/Carry Permit w/ Concealed Firearm and Display Permit at Request of Peace Officer	0	1	1
	Person <18 yrs of Age Purchase, Attempt to Purchase or Possess Cigarettes or Tobacco Products - 1st Offense	0	1	1
	Purchase/Attempt Purchase or Possession of Alcohol by minor	1	2	3
	Minor Visibly Intoxicated/BAC .02% or More	0	2	2
	Possession of Intoxicating Liquor When Licensed to Sell Malt Liquor Only	0	1	1
	Truancy	1	0	1
Mis-A	Total Unspecified Misdemeanors	2	7	9
	Domestic Assault - 3rd Degree - 1st/2nd Offense	5	5	10
	Assault w/ Physical Injury - 3rd Degree	2	14	16
	Assault on Law Enforcement - 3rd Degree	0	1	1
	Assault/Attempt Assault on Law Enforcement w/ Physical Contact - 3rd Degree	0	3	3
	Theft/Stealing (Value < \$500) - 1st Offense	13	45	58
	Fraudulent Use of Credit/Debit Device (Value < \$500)	1	2	3
	Sexual Misconduct - 1st Degree	2	8	10
	Child Molestation - 2nd Degree	0	5	5
	Unlawful Sex w/ an Animal	0	1	1
	Tampering w/ Utility Meter - 2nd Degree	1	1	2
	Tampering w/ Property of Another - 2nd Degree	1	1	2
	Tampering w/ Motor Vehicle - 2nd Degree	0	4	4
	Receiving Stolen Property < \$500 - 1st Offense	2	5	7
	Promoting Pornography for Minors or Obscenity - 2nd Degree	1	1	2
	Resisting/Interfering w/ Arrest, Detention or Stop	3	7	10
	Escape/Attempted Escape from Custody	0	1	1
	Failure to Appear - Misdemeanor	0	2	2
	Probation/Parole Violation	14	29	43
	Unlawful Possession, Transport, Manufacture, Repair or Sale of Illegal Weapon	0	1	1
	Defacing Firearm	0	1	1
	Possession of up to 35 gm. Marijuana	5	25	30

Appendix A. Fiscal Year 2013 Committing Offenses by Gender

Type	Offense	Female	Male	Total
Total Misdemeanors and Other Non-Felonies (continued)				
Mis-A	Unlawful Use of Drug Paraphernalia	1	3	4
	Possession of Imitation Controlled Drug	0	6	6
	Peace Disturbance, 2nd or Subsequent Offenses	0	2	2
	Harassment by any Communication of Person <= 17 yrs of age	2	1	3
Total A Misdemeanors		2	3	5
Mis-B	Sexual Misconduct - 2nd Degree	0	4	4
	Property Damage - 2nd Degree	3	18	21
	Making a False Report	1	1	2
	Peace Disturbance - 1st Offense	3	1	4
	Trespass - 1st Degree	0	4	4
	Distribution of Prescription Med by Person < 21 On Public/Private School Property or School Bus	0	1	1
	Total B Misdemeanors	7	29	36
Mis-C	Assault - 3rd Degree	12	40	52
	Possession Prescription Med By Person < 21 On Public/Private School Property/School Bus	0	1	1
	Total C Misdemeanors	12	41	53
Ordinance	Possession Marijuana	2	0	2
	Possess Drug Paraphernalia	0	1	1
	Minor In Possession	0	1	1
	Probation Violation	2	2	4
	Sexual Misconduct	0	1	1
	Stealing	1	2	3
	Tampering	0	3	3
	Other	2	17	19
	Total Ordinance Offenses	7	27	34
Total Juvenile Offenses		33	81	114
Juv	Truancy	8	8	16
	Beyond Parental Control	4	8	12
	Habitually Absent from Home	6	5	11
	Behavior Injurious to Self/Others	6	20	26
	Violation of Valid Court Order	9	40	49

Appendix B. Fiscal Year 2013 Facility Utilization

Facility	Number of Beds	Total Exits from Facility	Youth in Facility on 06/30/13	Total Youth Served in FY 2013 Per Facility
Babler Lodge	20	49	20	69
Bissell Hall	20	28	18	46
Camp Avery	20	31	23	54
Camp Avery Short-Term	10	20	12	32
Community Learning Center	10	24	13	37
Cornerstone	10	16	12	28
Datema House	10	23	10	33
Delmina Woods	10	23	12	35
Delmina Woods Short-Term	10	22	12	34
Discovery Hall	10	16	13	29
Fort Bellefontaine	20	36	24	60
Fulton Treatment Center	30	28	28	56
Gentry Facility (Cabool)	20	42	25	67
Girardot Center for Youth and Families	20	51	11	62
Green Gables	10	17	11	28
Hillsboro	30	34	19	53
Hogan Street	30	25	29	54
Langsford House	10	23	12	35
Lewis and Clark	10	30	10	40
Montgomery Facility	40	17	37	54
Mount Vernon	30	47	34	81
NE Community Treatment Center	10	27	0	27
New Madrid Bend	20	55	22	77
NW Regional Youth Center	30	28	29	57
Rich Hill Facility	20	42	18	60
Riverbend Treatment Facility	30	28	26	54
Rosa Parks Center	10	18	12	30
Sears Youth Center	50	83	60	143
Sierra Osage	20	42	23	65
Spanish Lake	20	34	30	64
Twin Rivers	20	32	23	55
Watkins Mill	50	88	60	148
Waverly	40	74	43	117
Wilson Creek	10	37	13	50

Note: Youth may have been served in more than one facility, and more than one time in the same facility, during the fiscal year.

Appendix C: Fiscal Year 2013 Commitments by Circuit and Commitment County

Circuit	County	Female	Male	Total
1	Schuyler	0	1	1
2	Adair	1	1	2
	Lewis	0	1	1
	Circuit 2 Total	1	2	3
3	Grundy	3	3	6
	Harrison	0	1	1
	Putnam	1	0	1
	Circuit 3 Total	4	4	8
4	Nodaway	0	2	2
5	Buchanan	1	17	18
6	Platte	0	10	10
7	Clay	3	16	19
8	Carroll	0	5	5
	Ray	1	4	5
	Circuit 8 Total	1	9	10
9	Chariton	0	1	1
	Linn	0	3	3
	Sullivan	0	1	1
	Circuit 9 Total	0	5	5
10	Marion	3	10	13
	Monroe	0	1	1
	Circuit 10 Total	3	11	14
11	St. Charles	8	45	53
12	Audrain	1	6	7
	Montgomery	0	2	2
	Warren	0	3	3
	Circuit 12 Total	1	11	12
13	Boone	2	9	11
	Callaway	0	3	3
	Circuit 13 Total	2	12	14
14	Randolph	0	5	5
15	Lafayette	2	8	10
	Saline	1	10	11
	Circuit 15 Total	3	18	21
16	Jackson	5	51	56
17	Cass	1	9	10
	Johnson	0	4	4
	Circuit 17 Total	1	13	14

Circuit	County	Female	Male	Total
18	Pettis	5	6	11
19	Cole	0	5	5
20	Franklin	3	15	18
21	St. Louis County	17	78	95
22	St. Louis City	7	66	73
23	Jefferson	13	27	40
24	Madison	0	7	7
	St Francois	3	14	17
	Ste Genevieve	0	7	7
	Washington	1	2	3
	Circuit 24 Total	4	30	34
25	Phelps	2	6	8
	Pulaski	1	2	3
	Texas	0	2	2
	Circuit 25 Total	3	10	13
26	Camden	1	3	4
	Laclede	1	4	5
	Miller	0	3	3
	Morgan	0	4	4
	Circuit 26 Total	2	14	16
27	Bates	1	1	2
	Henry	0	2	2
	Circuit 27 Total	1	3	4
28	Barton	2	4	6
	Cedar	0	1	1
	Vernon	0	7	7
	Circuit 28 Total	2	12	14
29	Jasper	19	32	51
30	Benton	0	1	1
	Dallas	0	3	3
	Polk	0	3	3
	Webster	0	4	4
	Circuit 30 Total	0	11	11
31	Greene	6	31	37
32	Bollinger	0	3	3
	Cape Girardeau	4	15	19
	Perry	1	2	3
	Circuit 32 Total	5	20	25

Appendix C: Fiscal Year 2013 Commitments by Circuit and Commitment County

Circuit	County	Female	Male	Total
33	Mississippi	1	7	8
	Scott	0	8	8
	Circuit 33 Total	1	15	16
34	New Madrid	2	3	5
	Pemiscot	3	7	10
	Circuit 34 Total	5	10	15
35	Dunklin	0	4	4
	Stoddard	0	1	1
	Circuit 35 Total	0	5	5
36	Butler	0	12	12
	Ripley	0	2	2
	Circuit 36 Total	0	14	14
37	Howell	1	4	5
38	Christian	3	18	21
	Taney	2	7	9
	Circuit 38 Total	5	25	30
39	Barry	0	4	4
	Lawrence	0	6	6
	Stone	0	1	1
	Circuit 39 Total	0	11	11
40	McDonald	1	13	14
	Newton	6	20	26
	Circuit 40 Total	7	33	40
41	Macon	1	2	3
	Shelby	0	1	1
	Circuit 41 Total	1	3	4
42	Crawford	0	6	6
	Dent	2	2	4
	Iron	0	1	1
	Circuit 42 Total	2	9	11
43	Caldwell	0	4	4
	Clinton	7	12	19
	Daviess	1	4	5
	DeKalb	2	4	6
	Livingston	3	6	9
	Circuit 43 Total	13	30	43

Circuit	County	Female	Male	Total
44	Douglas	0	2	2
	Wright	1	1	2
	Circuit 44 Total	1	3	4
45	Lincoln	1	5	6
	Pike	0	3	3
	Circuit 45 Total	1	8	9
Statewide		157	762	919

Appendix D. Historical Timeline -- Significant Events Shaping the Evolution of the Division of Youth Services

- 1889 – Training School for Boys in Boonville and the Training School for Girls in Chillicothe established.
- 1926 – Training School for Negro Girls at Tipton was opened.
- 1946 – The State Board of Training Schools was established in accordance with provisions of the 1945 Constitution. This represented a change from penal institutions to educational training schools for youth.
- 1948 – Legislation established indeterminate sentencing, age ranges (12 years through 26 years for boys and 12 years through 20 years for girls) and aftercare.
- 1948 – Governor Donnelly’s “midnight raid” on Training School for Boys. After two youth were killed by violent offenders, the Governor and a convoy of armed officers removed 71 boys and transferred them to the state penitentiary. The Governor dismissed the entire board.
- 1948 – Wendall E. Sears, Director (1948-1971)
- 1954 – Desegregation of Reception
- 1956 – Training School for Negro Girls closed and consolidated with the Training School for Girls in Chillicothe.
- 1957 – Juvenile Code (or Unified Juvenile Court Act) passed—made the court a “treatment center rather than a punishment center.” Bestowed exclusive juvenile court jurisdiction over delinquency, abuse and neglect, status offenses and adoption. Established blueprint for further development of custody and placement alternatives.
- 1962 – Camp Avery Park Camp was opened where boys could be placed in a less institutional environment.
- 1964 – Watkins Mill Park Camp was opened to further the movement toward “non-institutional” services for delinquent youth.
- 1970’s – Systematic agency planning for de-emphasis of large rural institutions and establishment of smaller treatment facilities. Aftercare services expanded.
- 1970 – W. E. Sears Youth Center opened as an expansion of smaller non-institutional environments for youth.
- 1971 – Frederick O. McDaniel, Director (1971-1975)

Appendix D. Historical Timeline -- Significant Events Shaping the Evolution of the Division of Youth Services

- 1971 – DYS Advisory Board reappointed.
- 1972 – First Group Homes established, first DYS venture into the community.
- 1974 – The Omnibus Reorganization Act created the Division of Youth Services within the Department of Social Services. Age ranges were changed to 12 through 17 for both boys and girls.
- 1974 – Group treatment approach adopted as the primary treatment modality.
- 1975 – Scope of responsibility was broadened to include prevention services, comprehensive training programs, consultation, and information services to non-DYS agencies, technical assistance to local communities, and a statewide data information system. DYS Advisory Board expanded to 15 members.
- 1975 – Max Brand, Director (1975-1978)
- 1975 – Initial stages of re-organization with the Five Year Plan. The plan called for the closing of the training schools, expansion of community-based services, delinquency prevention programs, staff development and training, improved quality of programs, better education for youth, and effective research and evaluation.
- 1975 – The Department of Elementary Education authorized to set educational standards for the Division of Youth Services as it has in its administration of the public school system. DYS schools become accredited.
- 1976 – Short-term programs provide alternatives to long-term institutional care developed at Camp Pa-He-Tsi (later Green Gables Lodge) at Osage Beach and Group Home 6 in Springfield (Wilson Creek Group Home).
- 1978 – Frederick O. McDaniel, Director (1978-1979)
- 1979 – Keith Schafer, Director (1979-1981)
- 1980's – Continuation of agency's direction toward regionalization and an expansion of the continuum of treatment. Regionalized treatment facilities continue to absorb youth from the Training Schools.
- 1980 – Juvenile Court Diversion program established.
- 1981 – Jim Hair, Director (1981-1984)
- 1981 – Family Therapy initiated as part of the spectrum of care.

Appendix D. Historical Timeline -- Significant Events Shaping the Evolution of the Division of Youth Services

- 1981 – Training School for Girls closed.
- 1983 – Training School for Boys closed.
- 1984 – Gary Sherman, Director (1984-1986)
- 1984 – A developmental leadership framework was adopted as a means for further development of treatment programs and staff.
- 1986 – Al Gage, Director (1986-1988)
- 1986 – Division of Youth Services' educational programs entitled to state aid, providing greater legitimacy to the educational services provided. Local school districts, constituting the domicile of the youth placed in DYS education programs, pay toward the per pupil cost of educational services based on the average sum produced per child by the local tax effort.
- 1987 – Blue Ribbon Commission recommendations result in greater appropriations for the Division of Youth Services.
- 1988 – Mark D. Steward, Director (1988-2005)
- 1990 – First day treatment program opened as Excel School in Springfield.
- 1991 – Intensive Case Monitoring services began. Enhanced supervision, monitoring and support functions through frequent and consistent aftercare contact.
- 1992 – Community Liaison Councils were expanded beyond a few regions to a statewide effort to link local communities to DYS facilities around the state by engaging citizens in educating the community, advising program leaders, and supporting positive youth development opportunities for DYS youth.
- 1993 – Jobs Program allows youth in residential programs to perform community service for which they will receive payment, allowing youth to be seen as resources within the community. Earnings may be used by the youth to make restitution payments.
- 1994 – National Council on Crime and Delinquency recognizes Missouri's national leadership for Excellence in Adolescent Care.
- 1995 – Juvenile Crime Bill included provisions for determinate sentencing, granted DYS the ability to petition for increased stay up to age 21, removed the lower age limit for commitment and provided for the development of dual jurisdiction. As a result of the Crime Bill and the Fourth State Building Bond Issue, a number of new facilities for DYS were authorized.

Appendix D. Historical Timeline -- Significant Events Shaping the Evolution of the Division of Youth Services

- 1997 – Department of Elementary and Secondary Education authorized DYS to graduate high school students who meet all the graduation requirements of the state of Missouri.
- 1999 – Expansion of residential capacity through new facilities completed.
- 2001 – American Youth Policy Forum identified Missouri as a “guiding light for reform” and found that its emphasis on treatment and least restrictive care is far more successful than incarceration-oriented programs.
- 2003 – Study conducted by Dick Mendel, featured in ADVUCASEY magazine, identified Missouri’s cost and recidivism rates as among the best in the country.
- 2003 – Named as a model juvenile justice site by the Annie E. Casey Foundation, Edna McConnell Clark Foundation and the National Council on Crime and Delinquency. Recognition led to DYS hosting numerous juvenile justice authorities, legislators and corrections officials looking to launch reform efforts in other states.
- 2005 – Paul Bolerjack, Director (2005-2007)
- 2007 – Tim Decker, Director (2007-Current)
- 2008 – DYS named winner of the Annie E. Casey Innovations in American Government Award in Children and Family System Reform from Harvard University.
- 2009 – DYS is approved for Medicaid Rehabilitative Behavioral Health Service billing for existing rehabilitative services provided in community and moderate care programs, decreasing agency reliance on state general revenue funding.
- 2009 – DYS launches effort to strengthen non-residential services. Day treatment programs begin transition to family and community support centers. New day treatment and resource center program opened at the MET Center with no new state funding and through a collaborative partnership with St. Louis County.
- 2010 – DYS engages the Family and Community Trust (FACT) and designated Community Partnerships around the state in providing transition and community support services to DYS youth and families.
- 2010 – Medicaid coverage for DYS youth is extended to provide continuity of care from commitment to discharge, strengthening transitions and increasing efficiency.
- 2012 – DYS implements telepsychiatry pilot projects in partnership with the Department of Mental Health, University of Missouri School of Medicine Child and Adolescent Psychiatric Program, and the Missouri Telehealth Network.